

Taiwan Mobile

Address	12F, No. 88, Yanchang Rd., Xinyi District, Taipei
Telephone	(02) 6638-6888
Customer Service	0809-000-852
Website	www.taiwanmobile.com

Taiwan Mobile System Integration Branch Office

Address	18F, No. 172-1, Sec. 2, Keelung Rd., Da'an Dist., Taipei City
Telephone	(02) 6638-6888

Spokesperson

Name	George Chang
Title	Senior Vice President and Chief Financial Officer
Telephone	(02) 6635-1880
Email	spokesman1@taiwanmobile.com

Deputy Spokesperson

Name	Tony Lin
Title	Senior Vice President and Chief Consumer Business
Telephone	(02) 6635-1980
Email	spokesman2@taiwanmobile.com

IR Contact

Email	ir@taiwanmobile.com
-------	---------------------

Audit Committee

Email	twmauditcommittee@taiwanmobile.com
-------	------------------------------------

Stock Transfer Agent

Name	Transfer Agency and Registry Department of Fubon Securities Co., Ltd.
Address	11F, No. 17, Xuchang St., Zhongzheng District, Taipei
Telephone	(02) 2361-1300
Website	https://www.fubon.com/securities/home/index.htm

Independent Auditor

Deloitte & Touche	Pei-De Chen, CPA, and Te-Chen Cheng, CPA
Address	20F, No. 100, Songren Rd., Xinyi District, Taipei
Telephone	(02) 2725-9988
Website	www.deloitte.com.tw

Listing of Foreign Securities NoneDisclaimer

Please note that this English annual report is not a word-for-word translation of the Chinese version.
In the event of any variance, the Chinese text shall prevail.

CONTENTS

Letter to shareholders	1
Organization and Corporate Governance	7
Board of Directors and Executive Management	9
Compensation of Directors and Management Executives	29
Corporate Governance	35
Certified Public Accountant (CPA) Information	63
Information on CPA changes:	63
Company Chairman, President or Finance/Accounting Manager held positions in the Company's audit firm or its affiliates within the past year:	63
Changes in shareholdings and share pledges of directors, managers and shareholders holding more than 10% of shares up to the publication date in 2026	64
Direct and indirect investments in affiliated companies	65
Relationship between TWM's top 10 shareholders	65
Financial Information	67
Capital and shares	69
Corporate bond issuance	71
Preferred shares:	73
Depository receipt issuance:	73
Employee stock options and new restricted employee shares:	74
Shares issued for mergers and acquisitions:	74
Use of proceeds from rights issue:	74
Operational Highlights	75
Performance by division	77
Scope of Business	77
Market and Sales Overview	87
Human Resources	92
Environmental Protection Expenditure	93
Employee Relations	93
ICT security risk management	97
Major Contracts	98
Review and Analysis of Financial Conditions, Operating Results and Risk Management	99
Balance Sheet Analysis	101
Statements of Comprehensive Income Analysis	103
Cash Flow Analysis	104
Analysis of Major Capex and its Impact on Finance and Operations	105
Investment Policies, Reasons for Profit/Loss, Plans for Improvement and Future Investment Plans	105
Risk Management	106
Special Notes	113
Affiliates	115